



SENIORS QUALITY LEAP INITIATIVE

Collaborating for Excellence

**Prospectus
for
Prospective Members & Strategic Partners**

2025

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THE SQLI MEMBER ORGANIZATIONS

1. Actionmarguerite - Manitoba, Canada
2. Baycrest - Ontario, Canada
3. Bruyère Continuing Care - Ontario, Canada
4. Highlands House - Cape Town, South Africa
5. Hillel Lodge - Ottawa, Ontario
6. Luther Court Society - Victoria, British Columbia
7. Perley Health - Ontario, Canada
8. Providence Health Care - British Columbia, Canada
9. San Francisco Campus for Jewish Living - San Francisco, USA
10. Schlegel Villages - Ontario, Canada
11. Shannex Incorporated - Nova Scotia, New Brunswick and Ontario, Canada
12. Sienna Senior Living - Ontario, British Columbia, Canada
13. The Brenda Strafford Foundation - Calgary, Alberta
14. Westminster Communities of Florida - Florida, USA
15. York Care Centre - New Brunswick, Canada

THE SQLI STRATEGIC PARTNERS

1. AMDA - The Society for Post-Acute and Long-Term Care Medicine
2. Canadian Association for Long-Term Care - Canada
3. Canadian Institute for Health Information - Ontario, Canada
4. Canadian Society for Long-Term Care Medicine - Canada
5. Centre for Aging + Brain Health Innovation - Ontario, Canada
6. Florida State University, College of Medicine - Florida, USA
7. Healthcare Excellence Canada - Ontario, Canada
8. LeadingAge - District of Columbia, USA
9. Marcus Institute for Aging Research - Massachusetts, USA
10. New Brunswick Association of Nursing Homes - New Brunswick, Canada
11. Ontario Centres for Learning, Research and Innovation in Long-Term Care - Ontario, Canada
12. University of Waterloo - Ontario, Canada



INTRODUCTION

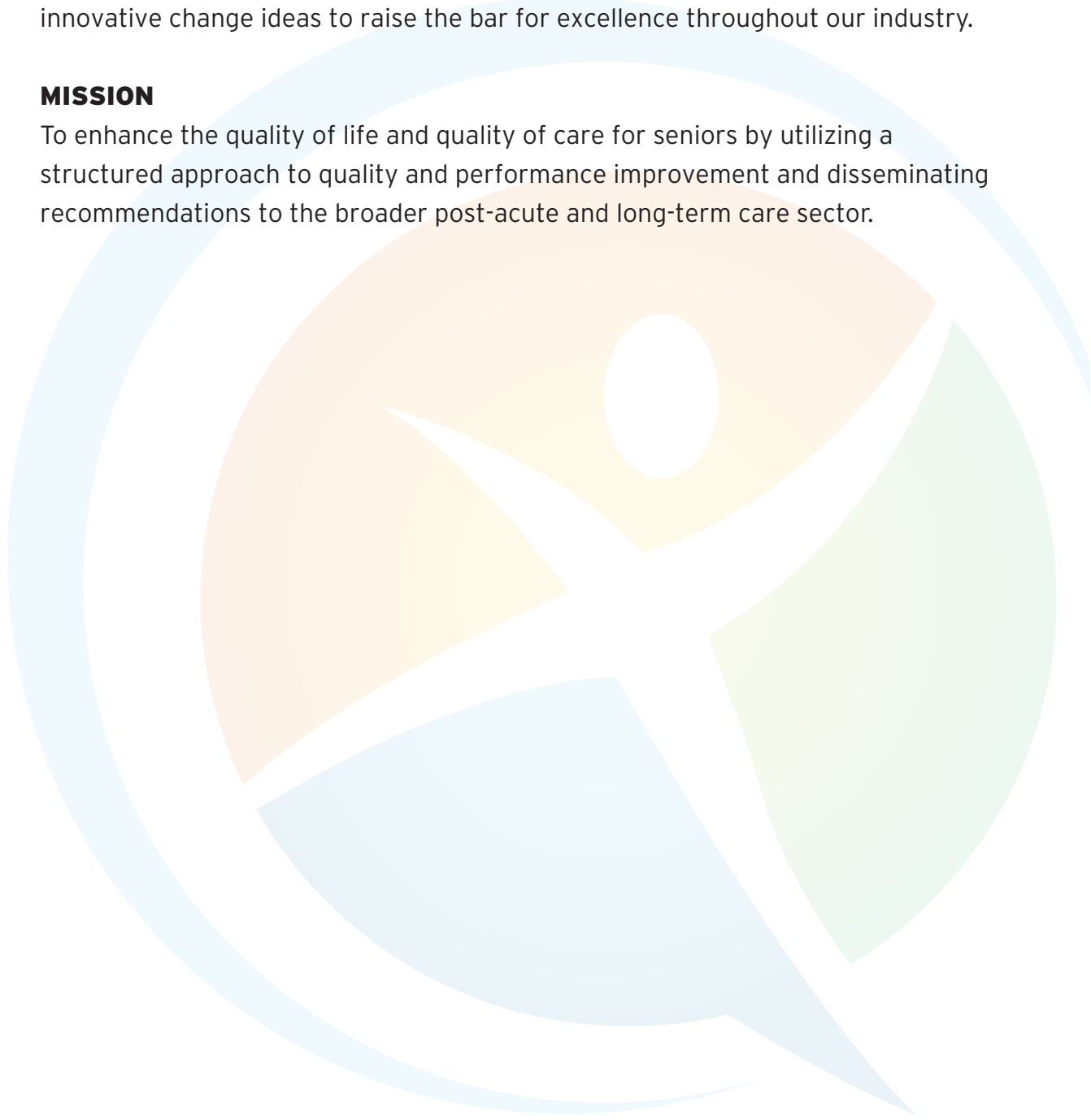
The Seniors Quality Leap Initiative (SQLI) engages North America's leading Seniors Care providers in a novel, collaborative effort to drive improved quality of care and the quality of life of seniors living in Long Term Care through transparent sharing of performance data, resulting in quality improvement practices.

VISION

To become North America's leading post-acute and long-term care provider consortium for benchmarking clinical quality standards that reflect advancing innovative change ideas to raise the bar for excellence throughout our industry.

MISSION

To enhance the quality of life and quality of care for seniors by utilizing a structured approach to quality and performance improvement and disseminating recommendations to the broader post-acute and long-term care sector.



BENEFITS OF MEMBERSHIP

- Positively change the care experience and quality of life of residents in seniors care
- Provide Long Term Care facilities with a set of validated quality of care and quality of life measures
- Sustain a data repository with universal tools and methodologies
- Advance evidence informed practice through quality improvement projects and benchmarking opportunities

SQLI is the only international forum that:

- Allows for peer to peer comparisons of quality measures and the benchmarking of best practices
- Fosters the development of new and innovative approaches to quality assurance and improvement specific to the post acute and long term care sector
- Provides unique networking opportunity for leaders in senior care
- Facilitates novel research and educational initiatives through its diverse membership, including strategic and academic partners.
- Integrates quality of life measurement into performance scores
- Sustains a data repository with universal tools and methodologies
- Showcases national and international experts in health policy, research and patient care

MEMBERSHIP MAP



Strategic, Academic and Innovation Partners

1. Accreditation Canada
2. AMDA - The Society for Post-Acute and Long-term Care Medicine
3. Canadian Association for Long Term Care
4. Canadian Institute for Health Information
5. Canadian Society for Long-Term Care Medicine
6. Centre for Aging + Brain Health Innovation
7. Florida State University
8. Healthcare Excellence Canada
9. Leading Age
10. Marcus Institute for Aging Research
11. New Brunswick Association of Nursing Homes
12. Ontario Centres for Learning Research & Innovation
13. University of Waterloo

Member Organizations

1. Actionmarguerite, Winnipeg, MB
2. Baycrest Health Sciences, Toronto, ON
3. Bruyère, Ottawa, ON
4. Highlands House, Cape Town, South Africa
5. Hillel Lodge, Ottawa, ON
6. Luther Court Society, Victoria, British Columbia
7. Perley Health, Ottawa, ON
8. Providence Health Care, Vancouver, BC, Toronto, ON
9. San Francisco Campus for Jewish Living, San Francisco, CA
10. Schlegel Villages, Ontario
11. Shannex Incorporated, Nova Scotia, New Brunswick and Ontario
12. Sienna Senior Living, British Columbia, Manitoba, Ontario
13. The Brenda Strafford Foundation, Calgary, Alberta
14. Westminster Communities of Florida, Florida
15. York Care Centre, Fredericton, NB

ROLES AND RESPONSIBILITIES

Roles and responsibilities of the Lead Organization

Baycrest is the Lead Organization for SQLI and houses the Secretariat for the consortium. Baycrest will:

1. Support the steering committee, performance improvement advisory committee and associated task groups;
2. Support recruitment and onboarding activities;
3. Set up mentors for new SQLI members; and
4. Coordinate in-person meetings with host site.

Roles and responsibilities of the Participating Organizations

For relevant SQLI improvement activities, each participating organization will:

1. Form a project team, including a project lead that will be the prime contact with the lead organization;
2. Provide information about their quality plan, and share best practices with other participants;
3. Select, track and monitor key performance indicators;
4. Provide regular updates on improvement project and practice; and
5. Participate in associated task groups, as appropriate for the improvement work.

Roles and responsibilities of the Steering Committee

The Steering Committee will have overall responsibility and oversight of SQLI. The Steering Committee is responsible for setting the overall goals and to monitor the project schedule and progress of achievements. Its members will be comprised of the CEOs or designates from participating organizations.

Roles and responsibilities of the Performance Improvement Advisory Committee

The Performance Improvement Advisory Committee monitors the implementation of the SQLI improvement projects and the work of the SQLI task groups; reviews and analyzes the SQLI performance scorecards; and prioritizes opportunities for improvement. Its members will be the senior leaders and those who oversee quality/safety within their organizations, as well as all other relevant participants.

Roles and responsibilities of Strategic Partners

The Strategic and Academic Partners play an essential role in providing expertise, guidance and support in the area of quality improvement, research and best practice. All partners demonstrate their strong commitment to quality improvement and to building and sustaining a community of practice.

Specific roles and responsibilities of the partners include:

- Identifying and/or prioritizing research or quality improvement projects that will drive the priorities of SQLI
- Participation in SQLI Steering and/or Performance Improvement Advisory Committee meetings
- Collaborating with SQLI members to target specific improvement work
- Commitment to participate in at least one annual face-to-face meeting
- Seeking out opportunities to align SQLI activities with that of the strategic partners
- Identifying opportunities for collaborative research/grants
- Disseminating leading practices with other long-term care/post-acute facilities
- Analyzing and sharing data, as appropriate

Participant Organization Costs

1. In-kind contributions: project team and related costs,
2. Project expenses supported by each organization (travel etc.),
3. Membership fee (based on bed size). Please see Appendix.

MEMBERSHIP CRITERIA

SQLI seeks Long Term Care facilities throughout North America and beyond to share leading practices and common performance data, and implement common quality improvement initiatives.

There are 2 categories of SQLI members:

- **SITES/FACILITIES** have signed the Data Transfer Agreement(s) and have paid the annual membership fees,
- **STRATEGIC PARTNERS** are organizations that share an interest in the SQLI mission, and work closely with SQLI on meeting its objectives. They may offer capabilities which enhance and support the work of the SQLI. Strategic Partners will sign a Memorandum of Understanding.

Member Requirements

- Minimum of 100 Nursing Home/Long-Term-Care beds ¹ (minimum threshold for interRAI MDS data submissions)
 - Additional beds in post-acute, independent, assisted and/or retirement living
- Contribute data through use of InterRAI measurement tools including but not limited to:
 - MDS 3.0, LTCF or MDS 2.0
 - Quality of life surveys
- Commitment to evidence based practice and quality improvement and participation in research
- Identified quality champion/designated lead in the organization for SQLI activities
- Involvement in consortium-wide SQLI improvement activities:
 - SQLI leadership (or their designate) attend at least 1 in-person SQLI meeting per year and participate in at least 2 steering committee meetings; and
 - Organizational representatives participate in at least 1 SQLI project task group and attend performance improvement committee calls;
 - active work and participation in the selected consortium-wide improvement initiative(s)

DATA SHARING AND COLLECTION

The organization is:

- Committed to completing MDS assessments as best as possible and striving to continually improve its data quality.
- Committed to completing the interRAI Quality of Life survey (resident and family).
- Currently using various sources to collect data within the organization.
- Willing to share information openly and securely with consortium membership as per the SQLI's Data Transfer Agreement
- Able and willing to transfer the selected indicator information as scheduled to the data host and analyst as per the SQLI's Data Transfer Agreement
- Willing to use the model and methodology for implementing change as required and determined by the SQLI for the implementation of its activities.

¹ Long Term Care Bed - resident length of stay is 90 days or more

RESOURCES

The organization is:

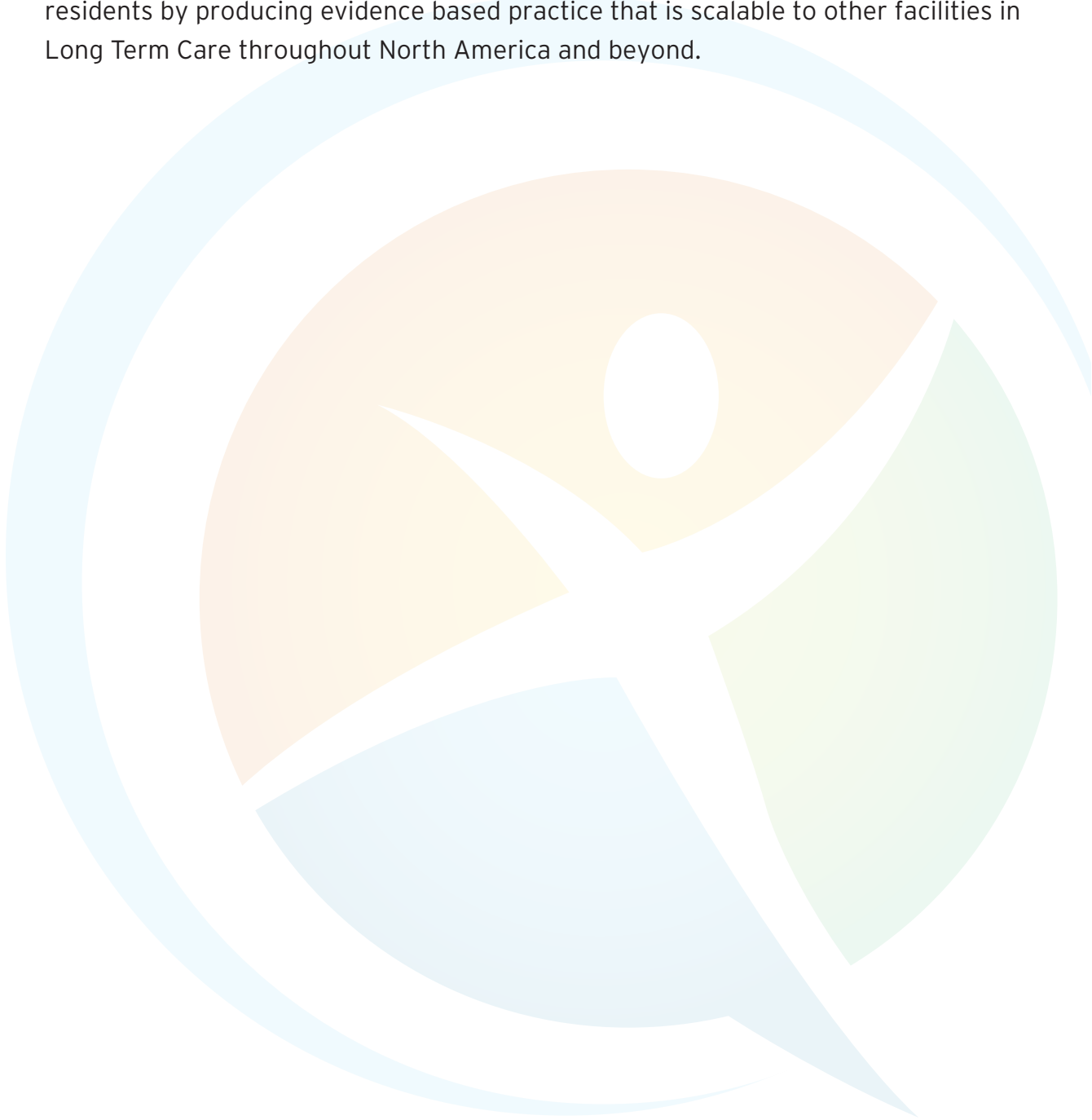
- Able to allocate resources to lead and support the work of the SQLI within the collaborative and/or within the member site/facility,
- Able to participate in the activities, committee calls, meetings and events of the collaborative,
- Able to provide financial support through the payment of an annual membership fee.

IMPROVEMENT AND RESEARCH PROJECTS

- [Improving Pain Management](#)
- [Appropriate Use of Antipsychotics](#)
- Improve Quality of Life
- Application of the interRAI Family Survey on Nursing Home Quality of Life
- Understanding how the drivers of staff engagement impact quality of care and quality of life
- Understanding structural variables that may impact clinical outcomes and quality of life
- Development of quality of life composite score for residents living in Long Term Care

CONCLUSION

The purpose of this prospectus is to articulate the vision, mission, objectives and framework for the Seniors Quality Leap Initiative. The SQLI represents an exciting opportunity to advance Long Term Care through collaboration that focuses on quality as it pertains to quality of life. By harnessing its collective leadership and expertise, the SQLI will impact the care experience of clients, patients and residents by producing evidence based practice that is scalable to other facilities in Long Term Care throughout North America and beyond.



APPENDIX

Sample SQLI Performance Report Card Indicators*

SQLI Quality of Care indicators are based on interRAI assessments used for data collection in most of the member organizations. SQLI Quality of Life indicators are based on the interRAI self-reported Quality of Life survey for residents living in Long-Term Care.

QUALITY OF CARE	QUALITY OF LIFE
• % of residents with symptoms of delirium	• I am treated with respect by staff
• Prevalence of physical or verbal aggressive behavior	• I have opportunities to explore new skills and interests
• % of residents on antipsychotics without a diagnosis of psychosis	• I enjoy mealtimes
• % of residents who decline in their symptoms of frailty	• Staff ask how to meet my needs
• % of residents who fell in the last 30 days with injuries	• I would recommend this site or organization to others
• % of residents with hospital stays	• This place feels like home to me
• % of residents whose pain worsened	• I can express my opinion without fear of consequences
• Composite - overall quality	• The care and support I get help me live my life the way I want

*Additional indicators may be added.

Membership Fees - As of April 1, 2025**

# of LTC Beds	Annual Fee (+3% annual inflation)
<200	\$8,195.45
200-400	\$10,927.27
401-600	\$16,390.90
601-800	\$19,122.72
800+	\$21,854.54
International member	\$2,185.45

**Additional +3% annual inflation fee.



For more information, please visit:
seniorsqualityleapinitiative.com or contact Cyrelle
Muskat at 416.785.2500 ext. 3659 or
cmuskat@baycrest.org.

MEMBERS



PARTNERS

